

Townsend Mutual Insurance Company

Consolidated Financial Statements

December 31, 2017



Townsend Mutual Insurance Company

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December 31, 2017

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Management's Responsibility for Financial Reporting

The Consolidated financial statements of Townsend Mutual Insurance Company have been prepared in accordance with International Financial Reporting Standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly in all material respects.

The integrity and reliability of Townsend Mutual Insurance Company 's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Directors are responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. Following its review of the consolidated financial statements and discussions with the auditors, the Board approves the consolidated financial statements to be submitted to the Members for their approval at the annual general meeting. The Board also considers the engagement or re-appointment of the external auditors for approval by the Members at the annual general meeting.

The Consolidated financial statements have been audited on behalf of the members by Millard, Rouse & Rosebrugh LLP , in accordance with Canadian generally accepted auditing standards.



Neil Shay, CEO & General Manager



Mary Heastorff, VP Corporate Services
& Treasurer

February 15, 2018

INDEPENDENT AUDITORS' REPORT

To the Superintendent of Insurance Financial Services Commission of Ontario

We have audited the accompanying consolidated financial statements of Townsend Mutual Insurance Company, which comprise the consolidated statement of financial position as at December 31, 2017 and the consolidated statements of income, surplus and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Townsend Mutual Insurance Company as at December 31, 2017 and its financial performance and its cash flow for the year then ended in accordance with International Financial Reporting Standards.

Millard, Reuss & Rosebrugh LLP

February 15, 2018
Simcoe, Ontario

Chartered Professional Accountants
Licensed Public Accountants

Townsend Mutual Insurance Company

Consolidated Statement of Financial Position

As at December 31, 2017

	2017	2016
ASSETS		
Cash	\$ 120,680	\$ 789,728
Investments (Note 4)	13,761,309	14,328,671
Accrued investment income	74,989	78,265
Due from policyholders	3,224,167	2,959,759
Due from reinsurer (Note 5)	10,000	17,962
Due from Facility Association	72,857	34,380
Miscellaneous accounts receivable	55,173	840
Income taxes recoverable	60,599	-
Reinsurers' share of unearned premiums (Note 6)	99,077	67,422
Prepaid expenses	794	10,180
Deferred policy acquisition costs (Note 7)	1,053,710	888,673
Deferred income taxes (Note 8)	141,000	61,000
Investment in associate (Note 9)	589,598	-
Property and equipment (Note 10)	1,666,787	1,657,327
Reinsurers' share of provision for unpaid claims (Note 11)	828,262	2,335,233
	\$ 21,759,002	\$ 23,229,440
LIABILITIES AND SURPLUS		
Accounts payable	\$ 587,299	\$ 361,222
Due to other insurance companies	220,520	254,388
Income taxes payable	-	76,061
Unearned premiums (Note 12)	5,189,901	4,868,831
Unearned commission revenue (Note 13)	28,349	28,521
Provision for unpaid claims and adjustment expenses (Note 14)	5,391,247	7,120,533
	11,417,316	12,709,556
Surplus	10,341,686	10,519,884
	\$ 21,759,002	\$ 23,229,440

ON BEHALF OF THE BOARD



Director



Director



See accompanying notes

Townsend Mutual Insurance Company

Consolidated Statement of Surplus

Year ended December 31, 2017

	2017	2016
Balance - beginning of year	\$ 10,519,884	\$ 9,799,399
Net income (loss) for the year	(178,198)	720,485
BALANCE - END OF YEAR	\$ 10,341,686	\$ 10,519,884



See accompanying notes

Townsend Mutual Insurance Company

Consolidated Statement of Income

Year ended December 31, 2017

	2017	2016
UNDERWRITING OPERATIONS		
Gross premiums written	\$ 10,444,545	\$ 9,608,553
Deduct: Reinsurance ceded	(2,553,927)	(2,026,809)
Net premiums written	7,890,618	7,581,744
Deduct: Increase in unearned premiums	(289,415)	(269,167)
Net premium earned	7,601,203	7,312,577
Service charges		
Service charges	136,790	152,006
Other	8,206	16,480
	144,996	168,486
Total underwriting revenue	7,746,199	7,481,063
Direct losses incurred		
Gross claims and adjustment expenses	4,812,788	4,484,435
Reinsurer's share of claims and adjustment expenses	(18,357)	(349,850)
	4,794,431	4,134,585
Expenses		
Fees, commissions and other acquisition expenses (Note 16)	1,415,850	1,228,909
General expenses (see schedule on page 7)	2,482,567	1,902,022
Premium deficiency adjustments	4,473	(4,314)
	3,902,890	3,126,617
Underwriting income (loss)	(951,122)	219,861
Investment income (Note 17)	692,924	664,624
Income (loss) before income taxes	(258,198)	884,485
Income taxes (Note 18)		
Current	-	75,000
Deferred	(80,000)	89,000
	(80,000)	164,000
NET INCOME (LOSS) FOR THE YEAR	\$ (178,198)	\$ 720,485



See accompanying notes

Townsend Mutual Insurance Company
Consolidated Schedule of General Expenses
Year Ended December 31, 2017

	2017	2016
Advertising	\$ 22,373	\$ 31,470
Association fees	56,305	50,690
Bad debts	8,466	15,712
Bank charges	35,962	31,520
Computer	460,296	168,314
Directors fees	56,725	64,950
Donations	32,253	34,948
Inspections and investigations	73,617	39,263
Insurance	61,994	41,434
Loss prevention rebates and supplies	2,787	1,117
Occupancy cost	123,964	243,127
Operating leases (Note 19)	90,794	-
Other	31,526	24,908
Pension deficit contribution (Note 20)	102,309	170,997
Postage	32,521	25,805
Premium tax	21,461	19,541
Printing and stationery	48,827	43,290
Professional fees	141,724	100,782
Recruiting	-	10,490
Salaries	715,645	440,654
Employee benefits	194,879	172,828
Scholarships	12,000	10,000
Seminars, conventions and meetings	52,306	56,303
Statistics and reports	36,836	35,275
Telephone	25,907	26,762
Vehicle and travel	41,090	41,842
	\$ 2,482,567	\$ 1,902,022

Amortization expense of \$83,641 (\$104,545 - 2016) is included in the above amounts.



See accompanying notes

Townsend Mutual Insurance Company

Consolidated Statement of Cash Flow

Year ended December 31, 2017

	2017	2016
OPERATING ACTIVITIES		
Net income (loss) for the year	\$ (178,198)	\$ 720,485
Items not affecting cash:		
Amortization of property and equipment	83,641	104,545
Gain on disposal of property and equipment	(7,374)	-
Deferred income taxes	(80,000)	89,000
Realized gain on sale of investments	(94,452)	(26,562)
Unrealized gain on investments	(211,356)	(257,129)
	(487,739)	630,339
Changes in non-cash working capital:		
Due from policyholders	(264,408)	(199,290)
Due from reinsurer	7,962	131,346
Due from Facility Association	(38,477)	(12,394)
Miscellaneous accounts receivable	(54,333)	(313)
Reinsurers' share of unearned premiums	(31,655)	2,958
Prepaid expenses	9,386	(1,194)
Deferred policy acquisition costs	(165,037)	(189,286)
Reinsurers' share of provision for unpaid claims	1,506,971	729,467
Accounts payable	226,077	(28,836)
Due to other insurance companies	(33,868)	79,559
Income taxes	(136,660)	112,380
Unearned premiums	321,070	266,209
Unearned commission revenue	(172)	110
Provision for unpaid claims and adjustment expenses	(1,729,286)	(764,260)
	(382,430)	126,456
Cash flow from (used by) operating activities	(870,169)	756,795
INVESTING ACTIVITIES		
Purchase of property and equipment	(98,697)	(38,680)
Proceeds on disposal of property and equipment	12,970	-
Purchase of investments	(640,785)	(3,307,699)
Proceeds on disposition of investments	1,517,231	2,994,772
Investment in associate	(589,598)	-
Cash flow from (used by) investing activities	201,121	(351,607)
INCREASE (DECREASE) IN CASH	(669,048)	405,188
Cash - beginning of year	789,728	384,540
CASH - END OF YEAR	\$ 120,680	\$ 789,728



See accompanying notes

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

1. NATURE OF BUSINESS

Townsend Mutual Insurance Company is a mutual insurance company and is owned by the member policyholders. The Company was incorporated in 1879 under the laws of Ontario and is subject to the Insurance Act of Ontario. It is licensed to write property, liability, automobile, hail, boiler and machinery and certain types of fidelity and accident and sickness insurance in Ontario. The Company is located in Waterford, Ontario.

The Company is subject to rate regulation in the automobile business it writes. Before automobile insurance rates can be changed, a rate filing is prepared as a combined filing for most Ontario Farm Mutual's by the Ontario Mutual's Auto Rate Filing Committee. The rate filing must include actuarial justification for rate increases or decreases. All rate filings are approved or denied by the Financial Services Commission of Ontario. Rate regulation may affect the automobile revenues that are earned by the Company. The actual impact of rate regulation would depend on the competitive environment at that time.

These consolidated financial statements have been authorized for issue by the Board of Directors on February 15, 2018.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS).

These consolidated financial statements were prepared on a historical cost basis except for those financial assets that have been measured at fair value. The Company's functional and presentation currency is the Canadian dollar. The consolidated financial statements are presented in Canadian dollars.

The notes to the consolidated financial statements were ordered such that the most relevant information was presented earlier in the notes and the disclosures that management deemed to be immaterial were excluded from the notes to the financial statements. The determination of the relevance and materiality of disclosures involved significant judgement.

Consolidation

The consolidated financial statements of the company include its wholly-owned subsidiary, 2598695 Ontario Inc., which was incorporated on September 27, 2017. The accounting policies of the subsidiary have been aligned with the policies adopted by the Company. All intra-company transactions have been eliminated upon consolidation.

Insurance contracts

In accordance with IFRS 4, Insurance Contracts, the Company has continued to apply the accounting policies it applied in accordance with pre-changeover Canadian GAAP. Balances arising from insurance contracts primarily include unearned premiums, provisions for unpaid claims and adjustment expenses, the reinsurers' share of unpaid claims and adjustment expenses, deferred policy acquisition expenses, and salvage and subrogation recoverable.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Premiums and unearned premiums

The Company earns premium income over the term of the insurance policy on a pro rata basis. The portion of the premium related to the unexpired portion of the policy at the end of the fiscal year is reflected in unearned premiums. Premiums receivable are recorded at amounts due less any required provision of doubtful amounts.

Reinsurers' share of unearned premiums

The reinsurers' share of unearned premiums are recognized as an asset using principles consistent with the Company's method for determining the unearned premium liability.

Deferred policy acquisition costs

Acquisition costs are comprised of agents' commissions, premium taxes, and other expenses which relate directly to the acquisition of premiums, including salaries for underwriting personnel and inspection fees. These costs are deferred and amortized over the terms of the related policies to the extent that they are considered to be recoverable from unearned premiums, after considering the related anticipated claims and expenses and investment income.

Provision for unpaid claims and adjustment expenses

Individual loss estimates are provided on each claim reported. In addition, provisions are made for adjustment expenses, changes in reported claims and for claims incurred but not reported, based on past experience and business in force. The estimates are regularly reviewed and updated, and any resulting adjustments are included in current income. Claim liabilities are carried on an undiscounted basis.

Liability adequacy test

At each reporting date the Company performs a liability adequacy test on its insurance liabilities less deferred policy acquisition expenses to ensure the carrying value is adequate, using current estimates of future cash flows, taking into account the relevant investment return. If that assessment shows that the carrying amount of the liabilities is inadequate, any deficiency is recognized as an expense to the statement of comprehensive income initially by writing off the deferred policy acquisition expense and subsequently by recognizing an additional claims liability for claims provisions.

Reinsurers' share of provision for unpaid claims for adjustment expenses

Incurred reinsurance recoveries are recorded as reductions of the claims incurred accounts. Expected reinsurance recoveries on unpaid claims and adjustment expenses are recognized as assets at the same time and using principles consistent with the Company's method for establishing the related liability. A contingent liability exists with respect to reinsurance ceded which could become a liability of the Company in the event that the reinsurer might be unable to meet its obligations under the reinsurance agreements.

Fire Mutuals Guarantee Fund

The Company is a member of the Fire Mutuals Guarantee Fund ("the Fund"). The Fund was established to provide payment of outstanding policyholders' claims if a member company became bankrupt. As a result, the Company may be required to contribute assets to their proportionate share in meeting this objective.



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Property and equipment

Property and equipment is initially recorded at cost and subsequently measured at cost less accumulated amortization and accumulated impairment losses, with the exception of land which is not amortized. Amortization is recognized in net income and is provided on a straight-line basis over the estimated useful life of the assets as follows:

Buildings	35 years
Office equipment	10 years
Computer equipment	5 years
Signs	5 years
Paving & sidewalks	10 years
Motor vehicles	5 years

Amortization methods, useful lives and residual values are reviewed annually and adjusted if necessary. Property and equipment acquired during the year are amortized at one-half of the normal rate.

Income taxes

Income tax expense comprises of current and deferred tax. Current and deferred tax are recognized in net income except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Current income taxes are recognized for the estimated income taxes payable or receivable on taxable income or loss for the current year and any adjustment to income taxes payable in respect of previous years. Current income taxes are determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date.

Deferred tax assets and liabilities are recognized where the carrying amount of an asset or liability differs from its tax base, except for taxable temporary differences arising on the initial recognition of goodwill and temporary differences arising on the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither accounting or taxable profit or loss.

Recognition of deferred tax assets for unused tax losses, tax credits and deductible temporary differences is restricted to those instances where it is probable that future taxable profit will be available against which the deferred tax asset can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

The amount of the deferred tax asset or liability is measured at the amount expected to be recovered from or paid to the taxation authorities. This amount is determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date and are expected to apply when liabilities/(assets) are settled/(recovered).

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial instruments

The Company classifies its consolidated financial instruments into one of the following categories based on the characteristics of the financial instruments and management's choices and intentions. All transactions related to financial instruments are recorded on a trade date basis. The Company's accounting policy for each category is as follows:

Financial assets at fair value through profit or loss

A financial asset is classified at fair value through profit or loss if it is classified as held-for-trading or is designated as such upon initial recognition. Financial assets are designated as fair value through profit or loss if the Company manages such investments and makes purchases and sale decisions based on their fair value in accordance with the Company's documented risk management or investment strategy. Upon initial recognition, attributable transaction costs are recognized in profit or loss as incurred. Financial assets at fair value through profit or loss are measured at fair value, and changes therein are recognized in profit or loss.

Loans and receivables

These comprise of amounts due from policyholders, reinsurers', Facility Association and miscellaneous receivables. These assets are non-derivative financial assets resulting from the delivery of cash or other assets by a lender to a borrower in return for a promise to repay on a specified date or dates, or on demand. They are initially recognized at fair value plus transaction costs that are directly attributable to their acquisition or issue and subsequently carried at amortized cost, less any impairment losses. Impairments are recognized when there is objective evidence that the Company will be unable to collect all of the amounts due under the terms receivable. On confirmation that the amounts receivable will not be collectable, the gross carrying value of the asset is written off and the loss is recognized in net income.

Other financial liabilities

Other financial liabilities include all financial liabilities and comprise of accounts payable and amounts due to other insurance companies. These liabilities are initially recognized at fair value net of any transaction costs directly attributable to the issuance of the instrument and subsequently carried at amortized cost.



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Standards, amendments and interpretations not yet effective

There are no new standards, interpretations and amendments, effective for the first time from January 1, 2017 that have had a material effect on the consolidated financial statements.

Certain new standards, amendments and interpretations have been published that are mandatory for the Company's accounting periods beginning on or after January 1, 2018 or later periods that the Company has decided not to early adopt. The standards, amendments and interpretations that may be relevant to the Company are:

IFRS 9 Financial Instruments amends the requirements for classification and measurement of financial assets, impairment, and hedge accounting. IFRS 9 introduces an expected loss model of impairment and retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortized cost, fair value through profit or loss, and fair value through other comprehensive income (loss). The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. The effective date for IFRS 9 is January 1, 2018; however, insurance entities have been provided the option of deferring the adoption of IFRS 9 until January 1, 2021, which is the effective date of IFRS 17, Insurance Contracts. The Company plans to defer the effective date of IFRS 9 and therefore expects to adopt IFRS 9 on January 1, 2021, concurrent with IFRS 17. The Company is currently assessing the impact of IFRS 9.

IFRS 15 Revenue from Contracts with Customers provides accounting requirements for revenue arising from contracts with customers. It affects all entities that enter into contracts to provide goods and services to their customers, unless the contract or a portion of the contract is in the scope of other IFRSs, such as IFRS 4 Insurance Contracts. Insurance entities will continue to apply IFRS 4 to their insurance contracts. However, entities will need to apply IFRS 15 to non-insurance contracts. The Company will implement the new standard effective January 1, 2018 and has determined that revenue from non-insurance contracts is not material.

IFRS 16 Leases supersedes IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases – Incentives and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. It eliminates the distinction between operating and finance leases from the perspective of the lessee. All contracts that meet the definition of a lease will be recorded in the statement of financial position with a 'right of use' asset and a corresponding liability, with limited exception for certain short-term and low value leases. The asset is subsequently accounted for as property and equipment and the liability is reduced as payments are made with interest accruing over the lease term. The accounting requirements from the perspective of the lessor remains largely in line with previous IAS 17 requirements. The effective date for IFRS 16 is January 1, 2019. The Company expects to recognize certain leases in its statement of financial position due to the adoption of IFRS 16. The Company is currently assessing the impact of IFRS 16.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

IFRS 17 Insurance Contracts supersedes IFRS 4 Insurance Contracts. IFRS 17 fundamentally changes how entities account for insurance contracts, introducing a default “building block approach”, which disaggregates the cash flows in an insurance contract and provides a different measurement basis for each component, and a simplified “premium allocation approach” for certain short-term contracts. Assumptions used in measuring insurance assets and liabilities such as cash flows, discount rates and risk adjustment will be updated at each reporting period. The discount rate will reflect the characteristics of the insurance liabilities and the estimated future cash flows to settle claims incurred will be discounted unless the period of time between claim occurrence and settlement is less than one year. Presentation changes include ‘insurance revenue’ replacing the current reporting of ‘written premiums’ and ‘earned premiums’ and insurance contract assets and liabilities will not be netted. Under this standard, premiums receivable, unearned premiums and claims payable may no longer be presented separately from other insurance assets and liabilities. The effective date for IFRS 17 is January 1, 2021 with mandatory restatement of comparative periods. The Company is currently assessing the impact of IFRS 17.

3. ACCOUNTING ESTIMATES AND JUDGMENTS

The Company makes estimates and assumptions about the future that affect the reported amounts of assets and other liabilities. Estimates and judgments are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions.

The effect of a change in an accounting estimate is recognized prospectively by including it in income in the period of the change, if the change affects that period only; or in the period of the change and future periods, if the change affects both.

See notes 14 and 15 Provision for Unpaid Claims and Adjustment Expenses and Insurance Contracts for estimates and assumptions that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

4. INVESTMENTS

The book and fair values of investments at December 31 are shown as follows:

	2017		2016	
	\$		\$	
	Book Value	Fair Value	Book Value	Fair Value
<u>Held-for-Trading</u>				
Bonds issued by:				
Federal	638,164	638,164	508,405	508,405
Provincial	1,940,196	1,940,196	2,266,441	2,266,441
Corporate	6,504,669	6,504,669	7,188,065	7,188,065
	9,083,029	9,083,029	9,962,911	9,962,911
<u>Equity Investments</u>				
Common shares	4,090,411	4,090,411	3,868,516	3,868,516
Preferred shares	12,025	12,025	12,506	12,506
Equity pooled funds	575,844	575,844	484,738	484,738
	4,678,280	4,678,280	4,365,760	4,365,760
Total investments	13,761,309	13,761,309	14,328,671	14,328,671

The maximum exposure to credit risk would be the fair value as shown above.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

5. DUE FROM REINSURER

The continuity of amounts due from reinsurer are as follows:

	2017	2016
	\$	\$
Balance, beginning of year	17,962	149,308
Submitted to reinsurer	1,525,329	873,317
Received from reinsurer	(1,533,291)	(1,004,663)
Balance, end of year	10,000	17,962

At year-end, the Company reviewed the amounts owing from its reinsurer and determined that no allowance is necessary. All amounts are expected to be received within one year.

6. REINSURERS' SHARE OF UNEARNED PREMIUMS

The continuity of reinsurers' share of unearned premiums are as follows:

	2017	2016
	\$	\$
Balance, beginning of year	67,422	70,380
Submitted to reinsurer	2,584,734	2,026,048
Premiums earned during the year	(2,553,079)	(2,029,006)
Balance, end of year	99,077	67,422

7. DEFERRED POLICY ACQUISITION COSTS

The continuity of deferred policy acquisition costs are as follows:

	2017	2016
	\$	\$
Balance, beginning of year	888,673	699,387
Acquisition costs incurred	1,724,315	1,544,362
Expensed during the year	(1,559,278)	(1,355,076)
Balance, end of year	1,053,710	888,673

Deferred policy acquisition costs will be recognized as an expense within one year.



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

8. DEFERRED INCOME TAXES

The movement in 2017 deferred tax assets are:

	Opening balance at Jan 1, 2017 \$	Recognized in net income \$	Closing balance at Dec 31, 2017 \$
Deferred tax assets			
Property and equipment	(6,000)	(9,000)	(15,000)
Losses carried forward	4,000	91,000	95,000
Claims liabilities	63,000	(2,000)	61,000
	61,000	80,000	141,000

The movement in 2016 deferred tax assets are:

	Opening balance at Jan 1, 2016 \$	Recognized in net income \$	Closing balance at Dec 31, 2016 \$
Deferred tax assets			
Property and equipment	16,000	(22,000)	(6,000)
Losses carried forward	73,000	(69,000)	4,000
Claims liabilities	61,000	2,000	63,000
	150,000	(89,000)	61,000

9. INVESTMENT IN ASSOCIATE

On December 15, 2017, the company acquired an equal share, 33.33% of a private insurance brokerage company with two unrelated parties. These shares are held in 2598695 Ontario Inc. which is 100% owned by Townsend Mutual Insurance Company. The investment has been initially recognized at cost and there has been no significant change in that value since the purchase date. Summarized financial information has not been presented due to the nearness of the purchase date to December 31st.

The investment will be accounted for using the equity method of accounting whereby the investment will be adjusted to reflect the proportionate share of net income of the brokerage company less any dividends received.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

10. PROPERTY AND EQUIPMENT

	Land	Building	Leasehold Improvements	Office Equipment	Computer Equipment	Signs	Paving & Sidewalks	Motor Vehicles	Total
Cost	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance on December 31, 2016	180,000	1,331,739	239,948	215,193	144,592	33,082	77,083	54,921	2,276,558
Additions	-	-	-	543	69,759	-	-	28,395	98,697
Disposals	-	-	239,948	104,054	-	-	-	54,921	398,923
Balance on December 31, 2017	180,000	1,331,739	-	111,682	214,351	33,082	77,083	28,395	1,976,332
Accumulated amortization									
Balance on December 31, 2016	-	65,303	239,948	119,349	123,986	9,925	11,395	49,325	619,231
Amortization expense	-	38,050	-	11,141	17,286	6,616	7,708	2,840	83,641
Disposals	-	-	239,948	104,053	-	-	-	49,326	393,327
Balance on December 31, 2017	-	103,353	-	26,437	141,272	16,541	19,103	2,839	309,545
Net book value									
December 31, 2016	180,000	1,266,436	-	95,844	20,606	23,157	65,688	5,596	1,657,327
December 31, 2017	180,000	1,228,386	-	85,245	73,079	16,541	57,980	25,556	1,666,787



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

11. REINSURERS' SHARE OF PROVISION FOR UNPAID CLAIMS

The continuity of reinsurers' share of provision for unpaid claims are as follows:

	2017	2016
	\$	\$
Balance, beginning of year	2,335,233	3,064,700
New claims reserve	338,000	1,673,867
Change in prior years reserve	(3,370,300)	(3,276,651)
Submitted to reinsurer	1,525,329	873,317
Balance, end of year	828,262	2,335,233
Expected settlement		
Within one year	182,404	514,277
More than one year	645,858	1,820,956
	828,262	2,335,233

12. UNEARNED PREMIUMS

The continuity of unearned premiums are as follows:

	2017	2016
	\$	\$
Balance, beginning of year	4,868,831	4,602,622
Premiums written	10,444,545	9,608,553
Premiums earned during year	(10,123,475)	(9,342,344)
Increase in reserve for unearned premiums	321,070	266,209
Balance, end of year	5,189,901	4,868,831

13. UNEARNED COMMISSION REVENUE

The continuity of unearned commission revenue is as follows:

	2017	2016
	\$	\$
Balance, beginning of year	28,521	28,411
Received from reinsurer and pools	59,712	53,301
Commissions earned during year	(59,884)	(53,191)
Increase in reserve for unearned commission revenue	(172)	110
Balance, end of year	28,349	28,521



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

14. PROVISION FOR UNPAID CLAIMS AND ADJUSTMENT EXPENSES

Changes in claim liabilities recorded in the statement of financial position for the years ended December 31, 2017 and 2016 and their impact on claims and adjustment expenses are as follows:

	2017	2016
	\$	\$
Balance, beginning of year	7,120,533	7,884,793
New claims reserve	6,338,958	6,599,389
Change in prior years' reserve	(1,526,169)	(2,320,953)
Paid claims		
Current year	(4,207,816)	(3,271,294)
Prior year	(2,334,259)	(1,771,402)
Balance, end of year, gross	5,391,247	7,120,533
Reinsurers' share of provision for unpaid claims	(828,262)	(2,335,233)
Balance, end of year	4,562,985	4,785,300
Expected settlement		
Within one year	1,666,138	2,200,565
More than one year	3,725,109	4,919,968
	5,391,247	7,120,533

The determination of the provision for unpaid claims and adjustment expenses and the related reinsurers' share requires the estimation of reinsurance recoveries and future development of claims. The provision for unpaid claims and adjustment expenses and related reinsurers' share are estimates subject to variability, and the variability could be material in the near term. The variability arises because all events affecting the ultimate settlement of claims have not taken place and may not take place for some time. Variability can be caused by receipt of additional claim information, changes in judicial interpretation of contracts, or significant changes in severity or frequency of claims from historical trends. The estimates are principally based on the Company's historical experience. Methods of estimation have been used which the Company believes produce reasonable results given current information. The Company must participate in industry automobile residual pools of business, and recognizes a share of this business based on its automobile market share. The Company records its shares of the liabilities provided by the actuaries of the pools.

An actuary is retained by the Company's Board of Directors to review the policy liabilities of the Company. The actuary's responsibility is to carry out a valuation of the Company's policy liabilities in accordance with accepted actuarial practices and report thereon to the Company. In performing the valuation, the actuary makes assumptions as to the future loss ratios, trends, future rates of claims frequency and severity, inflation and both internal and external adjustment expenses, taking into consideration the circumstances of the Company. The actuary also makes use of the work of the external auditor in verifying the underlying data used in the valuation. The actuary's report outlines the scope of work performed and recommendation.



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

14. PROVISION FOR UNPAID CLAIMS AND ADJUSTMENT EXPENSES *(continued)*

The following is a summary of the insurance contract provisions and related reinsurance assets

	Gross	Re-Insurance	Net
December 31, 2017	\$	\$	\$
Outstanding claims provision			
Property	775,139	191,000	584,139
Automobile	2,512,238	269,262	2,242,976
Liability	569,276	-	569,276
Facility Association and other residual pools	484,594	-	484,594
Provisions for claims incurred but not reported	1,050,000	368,000	682,000
Balance, end of year	5,391,247	828,262	4,562,985
	Gross	Re-Insurance	Net
December 31, 2016	\$	\$	\$
Outstanding claims provision			
Property	2,027,390	1,467,867	559,523
Automobile	2,766,330	300,366	2,465,964
Liability	662,463	-	662,463
Facility Association and other residual pools	540,350	-	540,350
Provisions for claims incurred but not reported	1,124,000	567,000	557,000
Balance, end of year	7,120,533	2,335,233	4,785,300

15. INSURANCE CONTRACTS

Claim development

The estimation of claim development involves assessing the future behaviour of claims, taking into consideration the consistency of the Company's claim handling procedures, the amount of information available, the characteristics of the line of business from which the claim arises and historical delays in reporting claims. In general, the longer the term required for the settlement of a group of claims the more variable the estimates. Short settlement term claims are those which are expected to be substantially paid within a year of being reported.

The tables that follow present the development of claims payments and the estimated ultimate cost of claims for the claim years 2008 to 2017. The upper half of the tables shows the cumulative amounts paid or estimated to be paid during successive years related to each claim year. The original estimates will be increased or decreased, as more information becomes known about the original claims and overall claim frequency and severity.



Townsend Mutual Insurance Company
Notes to Consolidated Financial Statements
Year ended December 31, 2017

15. Insurance Contracts (continued)

Gross claims

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross estimate of cumulative claims cost											
End of year claim	6,011,118	7,770,472	5,015,330	5,088,091	4,774,003	4,133,796	5,810,242	8,348,823	6,311,716	6,338,957	
One year later	4,243,667	7,029,913	3,616,237	4,824,576	3,922,888	3,729,340	5,199,094	7,851,607	5,751,408	-	
Two years later	3,976,544	5,554,017	3,042,102	4,440,105	4,143,224	3,988,292	4,701,236	7,479,433	-		
Three years later	3,495,198	4,989,480	2,728,624	4,225,891	3,696,198	3,577,730	4,380,559	-			
Four years later	3,221,627	4,265,903	2,680,956	3,983,562	3,722,528	3,415,515	-				
Five years later	3,252,446	4,299,168	2,778,330	3,966,874	3,786,799	-					
Six years later	3,146,536	4,176,899	2,647,736	3,823,794	-						
Seven years later	3,129,606	4,132,703	2,623,751	-							
Eight years later	3,111,336	4,124,703	-								
Nine years later	3,111,336	-									
Current estimate of cumulative claims cost											
claims cost	3,111,336	4,124,703	2,623,751	3,823,794	3,786,799	3,415,515	4,380,559	7,479,433	5,751,408	6,338,957	44,836,255
Cumulative payments	3,111,336	4,124,703	2,578,969	3,791,014	3,534,582	3,182,355	3,931,672	6,179,896	4,833,665	4,207,816	39,476,008
Outstanding claims	-	-	44,782	32,780	252,217	233,160	448,887	1,299,537	917,743	2,131,141	5,360,247
Outstanding claims 2007 and prior											31,000
Total gross outstanding claims											5,391,247



Townsend Mutual Insurance Company
Notes to Consolidated Financial Statements
Year ended December 31, 2017

15. Insurance Contracts (continued)

Net claims after reinsurance

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net estimate of cumulative											
claims cost											
End of year claim	3,322,023	3,045,066	1,746,713	2,686,457	2,152,941	3,616,021	4,519,193	4,948,979	4,543,496	5,520,315	
One year later	2,817,912	2,729,811	1,522,745	2,908,070	2,169,393	3,342,042	4,258,289	4,823,803	4,497,689	-	
Two years later	2,719,360	2,510,890	1,390,625	2,603,233	2,376,385	3,516,978	3,986,961	4,515,803	-		
Three years later	2,583,338	2,390,404	1,377,582	2,525,511	2,189,572	3,310,698	3,726,283	-			
Four years later	2,458,915	2,320,389	1,338,466	2,477,493	2,234,917	3,172,227	-				
Five years later	2,492,700	2,369,654	1,415,502	2,547,205	2,368,973	-					
Six years later	2,449,052	2,306,385	1,317,486	2,462,293	-						
Seven years later	2,440,122	2,332,971	1,337,196	-							
Eight years later	2,430,852	2,291,189	-								
Nine years later	2,430,852	-									
Current estimate of cumulative											
claims cost											
	2,430,852	2,291,189	1,337,196	2,462,293	2,368,973	3,172,227	3,726,283	4,515,803	4,497,689	5,520,315	32,322,820
Cumulative payments	2,430,852	2,291,189	1,295,414	2,441,513	2,130,756	3,017,296	3,298,396	3,415,080	3,743,165	3,727,174	27,790,835
Outstanding claims	-	-	41,782	20,780	238,217	154,931	427,887	1,100,723	754,524	1,793,141	4,531,985
Outstanding claims 2007 and prior											31,000
Total net outstanding claims											4,562,985



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

16. FEES, COMMISSIONS AND OTHER ACQUISITION EXPENSES

	2017	2016
Agent commissions and benefits	\$ 655,687	\$ 629,111
Brokers commissions	554,681	454,772
Commission paid to pools	40,314	26,547
Sales salaries	225,051	171,673
Commission revenue	(59,883)	(53,194)
	\$ 1,415,850	\$ 1,228,909

17. INVESTMENT INCOME

Investment income was derived from the following:

	2017	2016
Interest income	\$ 416,589	\$ 371,449
Dividend income	41,500	73,061
Gain on sale of investments	94,452	26,562
Market value adjustments	211,356	257,129
Investment fees	(70,973)	(63,577)
	\$ 692,924	\$ 664,624

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

18. INCOME TAXES

Reasons for the difference between tax expense for the year and the expected income taxes based on the statutory tax rate of 26.5% are as follows:

	2017	2016
	\$	\$
Income (loss) before income taxes	(258,198)	884,485
Expected taxes based on the statutory rate of 26.5%	-	234,389
Small business deduction of 11.5%	-	(57,500)
Non-taxable dividends	-	(13,795)
Losses carried forward utilized during the year	-	(68,317)
Terminal loss on leasehold improvements	-	(23,161)
Other	-	3,384
Current income tax expense	-	75,000
Deferred tax expense (recovery)		
Origination and reversal of temporary differences	(80,000)	89,000

19. OPERATING LEASE

The company has entered into a 36 month lease with respect to its computer equipment in April 2017. The lease provides for option to purchase the equipment at the end of the lease for fair market value. Future minimum lease payments are as follows:

2018	\$	136,100
2019		136,100
2020		45,300



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

20. PENSION PLAN

The Company makes contributions on behalf of its employees to “The Retirement Annuity Plan for Employees of the Ontario Mutual Insurance Association and Member Companies”, which is a multi-employer plan. Each member company has signed an Ontario Mutual Insurance Association Pension Plan Agreement. Eligible employees participate in the defined benefit plan and sales agents participate in the defined contribution plan. The defined benefit plan specifies the amount of the retirement benefit to be received by the employee based on the number of years the employee has contributed and his/her final average earnings.

The Company funds the excess defined benefit plan based on the Company’s percentage of pensionable earnings as calculated by the Pension Plan actuaries. The Pension Plan agreement states that the Company is responsible for its share of any deficit as a result of any actuarial valuation or cost certificate. The minimum funding requirement is the solvency valuation amount determined by the Pension Plan actuary on the valuation dates prescribed by the Pensions Benefit Act. In the event of a wind-up, voluntary withdrawal or bankruptcy, either by the Company or the group as a whole, the Company is responsible for its portion of all expenses and deficit related to such.

The amount contributed to the defined benefit plan for 2017 was \$74,176 (2016 - \$ 72,434). The contributions were made for current service and have been recorded as expenses for 2017. The Company had a 1.4% share of the total contributions to the Plan in 2017.

The next actuarial valuation to be filed under the Pension Benefit Act is as of December 31, 2019, which is not expected to be completed until midyear 2020. The actuary has completed a valuation of the funded position of the pension plan as of December 31, 2016. Based on the report, OMIA has approved an additional payment to fund the deficit. The Company’s share of the deficit amounted to \$102,309, which was paid during the year. These contributions have been recorded as expenses in 2017. In 2016, the Company’s share of the anticipated deficit amounted to \$170,997, which was paid and expensed in 2016.

The defined benefit plan has been closed to future eligible employees effective December 31, 2012. The Company and all current employees who are accruing benefits under the defined benefit plan continue to contribute to the defined benefit plan according to the existing terms of the agreement. Future eligible employees are enrolled in a new defined contribution plan. The Company’s obligation with respect to this plan is to make specified monthly contributions based on a percentage of employee’s eligible earnings.

The amount contributed to the defined contribution plans for 2017 was \$44,219 (2016 - \$32,358). The contributions were made for current service and have been recorded as expenses for 2017.

The expected contributions to the defined benefit plan and defined contribution plan for 2018 are \$130,500 combined.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

21. FINANCIAL INSTRUMENTS AND INSURANCE RISK MANAGEMENT

Insurance risk management

The principal risk the Company faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Company is to ensure that sufficient reserves are available to cover these liabilities.

The above risk exposure is mitigated by diversification across a large portfolio of insurance. The variability of risk is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements.

The Company purchases reinsurance as part of its risk mitigation program. Retention limits for the excess-of-loss reinsurance vary by product line.

Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision and are in accordance with the reinsurance contracts. Although the Company has reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements.

The Company writes insurance primarily over a twelve month duration. The most significant risks arise through high severity, low frequency events such as natural disasters or catastrophes. A concentration of risk may arise from insurance contracts issued in a specific geographic location since all insurance contracts are written in Ontario.

The Company manages this risk via its underwriting and reinsurance strategy within an overall risk management framework. Exposures are limited by having documented underwriting limits and criteria. Pricing of property and liability policies are based on assumptions in regard to trends and past experience, in an attempt to correctly match policy revenue with exposed risk. Automobile premiums are subject to approval by the Financial Services Commission of Ontario and therefore may result in a delay in adjusting the pricing to exposed risk. Reinsurance is purchased to mitigate the effect of the potential loss to the Company. Reinsurance is placed with Farm Mutual Reinsurance Plan Inc. (FMRP), a Canadian registered reinsurer.

The Company followed a policy of underwriting and reinsuring contracts of insurance which, in the main, limit the liability of the Company to an amount on any one claim of \$230,000 in the event of a property claim, an amount of \$360,000 in the event of an automobile claim, an amount of \$230,000 in the event of a liability claim, an amount of \$20,000 in the event of a farmers' accident claim and \$690,000 in the event of a catastrophe.

The Company is exposed to a pricing risk to the extent that unearned premiums are insufficient to meet the related future policy costs. Evaluation is performed regularly to estimate future claims costs, related expenses and expected profit in relation to unearned premiums.

The risks associated with insurance contracts are complex and subject to a number of variables which complicate quantitative sensitivity analysis. The Company uses various techniques based on past claims development experience to quantify these sensitivities. This included indicators such as average claim cost, amount of claims occurrence, expected loss ratios and claims development as described in note 15.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

21. FINANCIAL INSTRUMENTS AND INSURANCE RISK MANAGEMENT *(continued)*

The table found at the end of Note 14, Provision for Unpaid Claims and Adjustment Expenses, sets out the concentration of unpaid claims and adjustment expenses by class of insurance.

A sensitivity analysis is based on the claims loss ratio which is calculated by taking net claims incurred including adjustment expenses over net premiums earned. A 5% movement in the current year claims loss ratio would impact the statement of comprehensive income by approximately \$379,000 (2016 - \$365,000) before tax.

Fair value

The Company has categorized its assets that are carried at fair value on a recurring basis, based on priority of the inputs to valuation techniques used to measure fair value, into a three level fair value hierarchy. Financial assets measured at fair value are categorized as follows:

Level 1: Fair value is based on unadjusted quoted prices for identical assets or liabilities in an active market.

Level 2: Fair value is based on quoted prices for similar assets or liabilities in active markets, valuation that is based on significant observable inputs or inputs that are derived principally for or corroborated with observable market data through correlation or other means.

Level 3: Fair value is based on valuation techniques that require one or more significant unobservable inputs or the use of broker quotes. These unobservable inputs reflect the Company's assumptions about the assumptions market participants would use in pricing the assets or liabilities. The Company does not have any amounts classified as Level 3.

	Level 1	Level 2	Total
December 31, 2017	\$	\$	\$
Cash	120,680	-	120,680
Bonds	-	9,083,029	9,083,029
Equities	-	4,678,280	4,678,280
<hr/>			
Total assets measured at fair value	120,680	13,761,309	13,881,989

There was a transfer from Level 2 to Level 1 of approximately \$1,275,000 for the year ended December 31, 2017, (\$277,000 - 2016). Also, there was a transfer to Level 2 from Level 1 of approximately \$100,000 for the year ended December 31, 2017, none for 2016.

Credit risk

Credit risk is the risk of financial loss to the Company if a debtor fails to make payments of interest and principal when due. The Company is exposed to this risk relating to its debt holdings in its investment portfolio and the reliance on reinsurers to make payment when certain loss conditions are met.



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

21. FINANCIAL INSTRUMENTS AND INSURANCE RISK MANAGEMENT *(continued)*

The Company's investment policy puts limits on the bond portfolio including portfolio composition limits, issuer type limits, bond quality limits, aggregate issuer limits, corporate sector limits and general guidelines for geographic exposure. All fixed income portfolios are measured for performance on a quarterly basis and monitored by management on a monthly basis.

The maximum exposure to credit risk and concentration of this risk is outlined in note 4.

Reinsurance is placed with FMRP, a Canadian registered reinsurer. Management monitors the creditworthiness of FMRP by reviewing their annual financial statements and through ongoing communications. Reinsurance treaties are reviewed annually by management prior to renewal of the reinsurance contract.

Amounts receivable are short-term in nature and are not subject to material credit risk.

There have been no significant changes from the previous period in the exposure to risk or policies, procedures and methods used to measure the risk.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk, and equity risk.

The Company's investment policy operates within the guidelines of the Insurance Act. An investment policy is in place and its application is monitored by the Investment Committee and the Board of Directors. Diversification techniques are utilized to minimize risk.

Currency risk

Currency risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange values. The Company is not significantly exposed to foreign exchange rate risk.

The Company is exposed to currency risk through its holdings in global equity and fixed income investments. Management monitors its foreign currency exposure regularly and adjusts holdings when deemed necessary.

As at December 31, 2017, a 1% change in value of foreign currency would impact the value of the global equity and fixed income investments of approximately \$21,000.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet all cash outflow obligations as they come due. The Company mitigates this risk by monitoring cash activities and expected outflows. The current liabilities arise as claims are made. There are no material liabilities that can be called unexpectedly at the demand of a lender or client. There are no material commitments for capital expenditures and there is no need for such expenditures in the normal course of business. Claim payments are funded by current operating cash flow including investment income. There have been no significant changes from the previous period in the exposure to risk or policies.

Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

21. FINANCIAL INSTRUMENTS AND INSURANCE RISK MANAGEMENT *(continued)*

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Company is exposed to this risk through its interest bearing investments that include term deposits and bonds.

Historical data and current information is used to profile the ultimate claims settlement pattern by class of insurance, which is then used in a broad sense to develop an investment policy and strategy. However, because a significant portion of the Company's assets relate to its capital rather than liabilities, the value of its interest rate based assets exceeds its interest rate based liabilities. As a result, generally, the Company's investment income will move with interest rates over the medium to long-term with short term interest rate fluctuations creating unrealized gains or losses in other comprehensive income. There are no occurrences where interest would be charged on liabilities, therefore, little protection is needed to ensure the fair market value of assets will be offset by a similar change in liabilities due to an interest rate change.

The objective and policies and procedures for managing interest rate risk is to diversify the bond portfolio in such a way that the bond portfolio is laddered over a number of years. A portion of the bond portfolio would come due each year and be reinvested. This protects the Company from fluctuations in the interest rates.

At December 31, 2017 a 1% move in interest rates, with all other variables held constant, could impact the market value of interest bearing investments by approximately \$425,000.

Equity risk

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The Company is exposed to this risk through its equity holdings within its investment portfolio.

The Company's portfolio includes equity and fixed investment with fair values that fluctuate with the stock markets. As at December 31, 2017, a 10% movement in the stock markets would have an estimated affect on the fair values of approximately \$407,000. For stocks that the Company did not sell during the period, the change would be recognized in the asset value and in net income. For stocks that the Company did sell during the period, the change during the period and changes prior to the period would be recognized as net realized gains in income during the period.

The Company limits its equity holdings to less than 25% of the total portfolio value.

22. COMMITMENTS

During 2017, the company entered into a software licence agreement for the use of industry specific software. The term is for one year, however is automatically extended for additional year unless terminated. The licence fee is \$169,500 per year, to be paid monthly.



Townsend Mutual Insurance Company

Notes to Consolidated Financial Statements

Year ended December 31, 2017

23. RELATED PARTY TRANSACTIONS

The Company entered into the following transactions with key management personnel, which are defined by IAS 24, Related Party Disclosures, as those persons having authority and responsibility for planning, directing and controlling the activities of the Company, including directors and management:

	2017	2016
Compensation		
Salaries, benefits and directors fees	\$ 681,881	\$ 576,287
Pension and other post-employment benefits	60,814	58,062
	\$ 742,695	\$ 634,349

Premiums for key management personnel during 2017 amounted to approximately \$152,500 (2016 - \$167,800). There were claims paid to key management personnel during 2017 \$125,815 (2016 - \$15,189).

24. CAPITAL MANAGEMENT

The Company's objectives with respect to capital management are to maintain a capital base that is structured to exceed regulatory requirements and to best utilize capital allocations.

The regulators measure the financial strength of property and casualty insurers using a minimum capital test (MCT). The regulators generally expect property and casualty companies to comply with capital adequacy requirements. This test compares a Company's capital against the risk profile of the organization. The risk-based capital adequacy framework assesses the risk of assets, policy liabilities and other exposures by applying various factors. The regulator indicates that the Company should produce a minimum MCT of 150%. During the year, the Company has consistently exceeded this minimum. The regulator has the authority to request more extensive reporting and can place restrictions on the Company's operations if the Company falls below this requirement and deemed necessary.

The MCT for the Company at December 31, 2017 was 372% (2016 - 420%).

For the purpose of capital management, the Company has defined capital as surplus.

25. SUBSEQUENT EVENTS

On January 1, 2018 the company amalgamated with Caradoc Delaware Insurance Company. The company will continue under the name Caradoc Townsend Mutual Insurance Company.

26. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

